Skills Development Fund Annual Report Fiscal Year 2018





Power your business.

Texas Workforce Commission Mission:

To promote and support a workforce system that creates value and offers employers, individuals, and communities the opportunity to achieve and sustain economic prosperity.





Recruit Texas

Dual Credit



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27 Scope

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The Skills Development Fund Annual Report provides an overview of Fiscal Year 2018 activities
 related to training projects across Texas.

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The report highlights Texas Workforce Commission's (TWC) implementation of the Skills Development Fund in partnership with public community and technical colleges, Texas A&M Engineering Extension Service (TEEX), and Independent School Districts to meet workforce training needs for Texas businesses. The report meets the requirements set forth by the 76th Texas

- 36 Legislature, Regular Session (1999).
- 37

38 Commissioner's Acknowledgements

The Texas Workforce Commission (TWC) continues to play a pivotal role in fostering partnerships that result in increased workforce talent development and business growth and sustainability. TWC recognizes that these partnerships are essential to the economic development of local communities and the state as a whole.

43 We are fortunate to have the valuable resources of the Skills Development Fund (Skills) which we are 44 able to deploy locally through public community and technical colleges and Independent School

45 Districts to assist with both current and future workforce development. When these entities partner

46 with the local workforce development boards and economic development organizations the full array

47 of workforce services lead to even greater succe<mark>sses</mark> for businesses.

We thank the Governor and Legislators for the vision to create and sustain the Skills Development
Fund. We also thank the business community and educational partners for their ongoing support.
Additionally, we thank all of the local partners for collaboration in ensuring the delivery of skills
training. Texas continues to lead the nation in creating new jobs and attracting and retaining businesses
because of our team effort. This annual report highlights a few of the successes achieved in Fiscal Year

53 2018. We are pleased to present it to you.



Chair Ruth Hughs Representing Employers



Commissioner Julian Alvarez Representing Labor



Commissioner Robert Thomas Representing the Public

56 Skills Development Fund Historical Data

In Fiscal Year (FY) 2018, TWC's skills program:

- received 58 proposal submissions totaling \$27,433,174;
- funded 50 regular skills grants with an average award of \$474,656;
- served 90 businesses;
- supported the creation of 4,682 jobs; and
- assisted with the retraining of 11,494 current workers in existing jobs.

Employer Contribution

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Business partners contribute to the success of Skills Development Fund (SDF) grants through in-kind
supports which included, providing trainees' wages during training, the use of training space and
equipment, funding a portion of course costs as necessary, the provision of complementary courses
that are not part of the Skills Development grant, and salaries for staff who are assisting with the grant.
These in-kind business partner contributions totaled over \$19.2 million in FY 2018.

72

TWC aims to ensure the equitable distribution of SDF funds statewide to expand the state's capacity
to respond to rural and urban workforce needs.

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Since its inception in 1996, the skills program has helped 4,446 employers create 116,065 jobs and upgrade the skills of 256,885 incumbent workers, for a total of 372,950 workers trained. Participating workers have received career and/or advancement opportunities at the completion of training, which includes wages equal to or greater than the prevailing wage in the local area. Statewide, the average wage paid to workers trained with skills grants has increased from \$10.33 an hour in FY 1996 to \$28.54 an hour in FY 2018.

82 Business, Workforce/Economic Development and Education Partners

- The Skills Development Fund program has successfully provided training opportunities in partnership with businesses, public community and technical colleges, economic development organizations and TEEX for over 20 years.
- 87

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- Businesses of all sizes have worked with these stakeholders to develop customized and innovative
 training curriculums that are replicated and shared statewide.
- 90
- The 28 local workforce boards continue to play a critical role in the alignment of stakeholders and
 partners. Their knowledge of employer and employee needs and their ability to leverage resources
 serves as a key driver for successful projects.

94 Special Initiatives under the Skills Development Fund Program

95 Skills for Small Business

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By providing training for Texas small businesses and their employees, the Skills for Small Business
(SSB) program provides more than 511,990 small businesses, in both rural and urban communities,
the opportunity to respond to their operational needs by increasing the skills of their employees.

- This initiative provides training opportunities through existing courses offered by the participating local public community or technical college or TEEX to businesses with fewer than 100 employees.
- 04 In FY 2018, \$924,000 in training was approved to support small businesses throughout Texas.
- 06 Recruit Texas
- 07

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Recruit Texas provides leadership and direction to, and linkage among, employers, economic developers, economic development organizations, local workforce development boards, public junior colleges, and public technical institutes to address the employers' needs for recruitment and hiring for complex or high-skilled employment positions to facilitate employers' relocation to or expansion of operations in Texas. The program provides the opportunity for Fast-Track curriculum development including customized training necessary to facilitate complex and high-skilled business operations.

14 Skills for Transition

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The Skills for Transition program assist military service members who are preparing to separate from service within 180 days or have been discharged within 180 days with plans to remain in Texas. The program prepares military service members by translating their military skills into civilian terms, locating employment, completing short-term certification programs or obtaining the appropriate licensure or certifications to compete in the job market.

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- Since the program's inception, over \$900,000 in grants to assist transitioning military personnel have been awarded. Over 170 military personnel have received training to assist with immediate entry into the local workforce. Areas of training include:
 - Occupations in Aviation, such as Aircraft Structure and Assembly
 - Occupations in the Information Technology industry, such as Network and Computer Systems Administration and Computer Support Specialist
 - Occupations in Healthcare, such as Registered Nurse, Emergency Medical Technician, Pharmacy Technician, and Medical Laboratory Technician
 - Occupations in Law Enforcement
 - Occupations in Manufacturing, such as Electrician, Automotive Service Technician, Industry Machine Mechanic, Team Assemblers, Heavy Equipment Operator, and Welder
 - Occupations in Administrative and Service, such as Human Resource Specialist, Bookkeeper, Executive Secretary, and Management Analyst
- 34 35

Training has been provided in such areas as the Borderplex, Central Texas, West Texas, Capital and Alamo regions.

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Skills Annual Report FY 2018 7

40	Dual	Credit	Program
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- 42 The TWC Dual Credit grant program43 addresses local industry demands through
- 44 expanded joint credit courses in partnership
- 45 with local independent school districts and
- 46 public community, state, or technical colleges.
- 47

- 48 The program gives grantees the opportunity
- 49 to enhance career and technical education
- 50 (CTE) dual credit programs through
- 51 equipment purchases utilizing Skills
- 52 Development Funds.
- 53

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- 54 In FY 2018, TWC's Dual Credit Program:
 - received 29 proposals totaling \$4,434,082; and
 - awarded seven grants, with an average award of \$157,564.

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57 Skills Highlights for FY2018

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60 Texas State Technical College (TSTC) - Harlingen

61 Saint Gobain Abrasives & Prism Plastics was awarded a SDF grant in the amount of \$197,253 to 62 train one new and 113 incumbent employees. Participating trainees came from maintenance, machine 63 operators and automation occupations at both Prism Plastics and Saint Gobain Abrasives plants. They 64 participated in a customized training program receiving 4,159 hours of industrial training held at their 65 facilities.

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58 59

Prism Plastics, located in Harlingen, Texas, manufactures high-precision injection molded plastic
components with a focus on small, tight tolerance automotive parts. The company leverages highly
automated, cutting-edge technologies and processes that eliminate process variations. Saint Gobain
Abrasives, located in Brownsville, Texas, is part of the Saint Gobain family of companies. Saint-Gobain

71 Abrasives offers powerful, precise, user-friendly solutions, which enable customers to cut, shape and

- finish all materials in the most complex and challenging applications.
- 73 74

– State Representative

"When companies relocate to Texas, they do so because they recognize we have the best workforce in the world. The Skills Development Fund is a vital tool in Texas" workforce toolkit, and sends a great message to industry: whatever specialized skills your business needs, Texas stands ready to make sure there's a workforce ready to meet your needs."

75

- State Senator

"This grant is a wonderful example of collaboration across government, education and private sector lines to build and grow our economy. Through the Workforce Commission and TSTC-Harlingen, we're able to assist a key manufacturer develop a high-skilled workforce, creating stable jobs and high wages right here in the Rio Grande Valley." — State Senator Eddie Lucio, Jr.

77	Insert Photo
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80 El Paso Community College

Classic Industries, known as Technimark, Inc., is a global leader and manufacturer of high-value injection-molded packaging and components serving the consumer packaging, healthcare and industrial markets. The El Paso facility is currently experiencing growth and needed to relocate operations from its Puerto Rico plant operations to its El Paso facility. The El Paso facility currently employs approximately 105 full-time employees, housed in two separate business units.

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The SDF grant will allow Technimark to strengthen competencies and certify their current staff in the high demand technology of mold making. The grant trained 33 new and 91 incumbent employees at their growing facility.

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- State Senator

"El Paso, like the rest of Texas, needs skilled workers who can continue adapting in the ever-changing and highly competitive health care-related goods market. This Skills grant helps ensure opportunities for our workforce to receive training deemed essential by our local businesses like Technimark."

— State Senator Jose Rodriguez

91 92

- State Representative

"Technology evolves almost by the second, and the skill set of our workforce needs to mirror that rapid change. This Skills Development Fund grant and its use by El Paso Community College and Technimark reflect the state's commitment to staying ahead of the workforce training curve." — State Representative Evelina "Lina" Ortega

Insert Photo

96 Brazosport College

BASF Corporation, partnered to provide job training using a \$157,608 Skills Development Fund to train 70 new employees. As part of an estimated \$30 billion in planned investments in the Gulf Coast area, in 2017 BASF completed two plastic and chemical expansions which contribute to the production of plasticizers used to soften and increase the flexibility of rigid materials like polyvinyl chloride, called PVC.

- 02
- This grant will be used to provide custom training for industry-related topics with focused instruction on chemical plant operations, including troubleshooting, pipefitting and hazardous materials
- 05 management. Trainees will include engineer technicians and operators.
- 06

- State Senator

"I applaud the long standing partnership between Brazosport College and BASF. The utilization of this particular Skills Development Fund grant is another great example of business and government working together to create high paying jobs for hard-working Texans throughout the Gulf Coast and especially in Brazoria County."

— State Senator Joan Huffman

– State Representative

"The training partnership between BASF and Brazosport College provides exceptional opportunities for the Gulf Coast workforce by enhancing industry-related skills, providing access to high-quality jobs and contributing to economic growth across a vital area of our state."

- State Rep. Dennis Bonnen

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216 Brookhaven – Dallas County Community

217 College District

- 218 Thomson Reuters, is the world's leading source of
- 219 news and information for professional markets. Their
- 220 customers rely on the company to deliver the
- 221 intelligence, technology, and expertise they need to
- 222 find trusted answers. The Tax & Accounting software
- 223 and services company deliver the technology, content
- 224 and expertise that businesses, professional firms and
- 225 governments need to meet their tax challenges.
- 226
- 227 Utilizing a \$455,400 grant, Brookhaven College
- 228 provided training in Amazon Web Services and Java for
- 229 Object Oriented platform using SPRING framework
- 230 required by 46 new and 199 incumbent programmers.
- 231
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- 233

– State Representative

"Academic institutions such as Brookhaven College play a critical role in ensuring a good supply of skilled labor for the Texas workforce. Through Skills Development grant partnerships with great employers, such as Thomson Reuters, Brookhaven can expand its efforts to help local workers upgrade their skills for good-paying local jobs." – State Representative Matt Shaheen

234 Reflections

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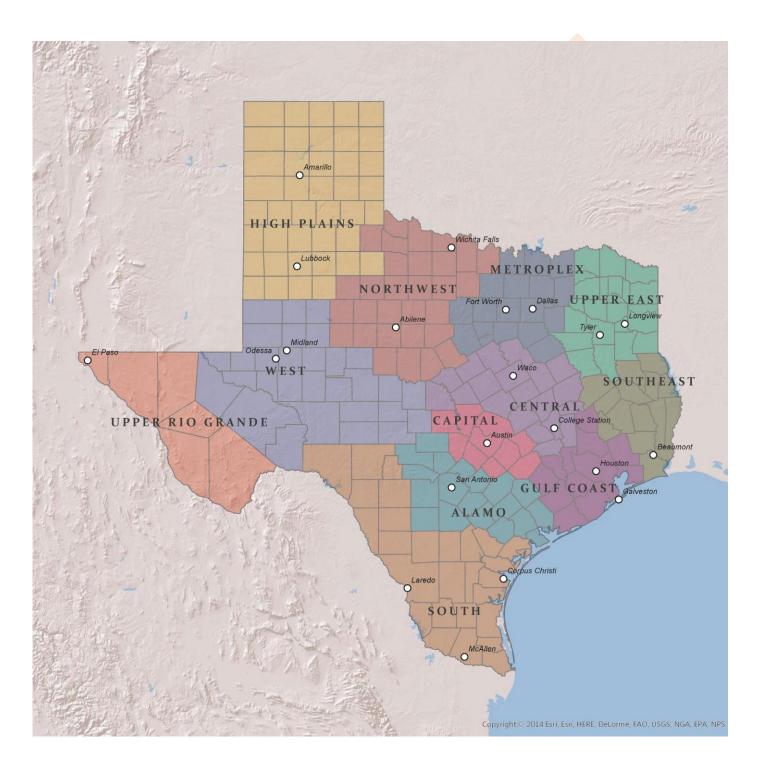
- In this time of record high employment levels due to phenomenal business growth, its increasingly
- 38 apparent communities that actively engage and strategically form alliances with business, workforce
- development, education, and economic development have the competitive edge. This action coupled
- 40 with other efforts make for a winning combination when retaining and attracting businesses,
- 41
- 42 Fortunately, the Skills Development Fund is available to all communities across the state and often
- 43 supports whether a company remains in or locates to a community. We look forward to continuing the 44 work of the last 20 plus years in assisting businesses through our partnerships with all our local
- work of the last 20 plus years in assisting businesses through our partnerships with all our local
 partners. The strength of partnerships and collaborations will help us confidently approach the future.

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46 Comptroller's 12 Regions of Texas

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The following data satisfies the requirements set forth by the 76th Texas Legislature, Regular Session (1999), for an annual report of Skills Development Fund program statistics. The data in all tables align with the Texas Comptroller of Public Accounts (Comptroller's) 12 regions of the state.



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TABLE I: Shows the total number of applications submitted and approved for funding in FY 2018 for each region of the State

Texas Workforce Commission

Skills Development Fund

Fiscal Year 2017 Annual Report

(Texas Labor Code Section 303.006)

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Region	Total Number of Applications Submitted	Number of Applications Approved
Alamo	3	2
Capital	7	6
Central	10	9
Gulf Coast	12	9
High Plains	3	2
Metroplex	19	14
Northwest	6	4
South	26	14
Southeast	2	2
Upper East	9	7
Upper Rio Grande	2	1
West	3	2
Statewide Total	102	72

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- One application was not approved for funding. This application was for a project in the Gulf Coast region.
 - One application was withdrawn by the applicant. This application was for a project in the Northwest region.
- .66 .67

- Some applications were submitted by colleges that had partnered with businesses in different Comptroller regions. In these cases, the application is counted in each region, sometimes, multiple times.
- Number of applications submitted includes some applications that were not awarded during FY 2018, as well
 as 22 proposals submitted for dual credit funding that were not funded via a competitive RFA process.
- Skills for Small Business applications received and awarded are noted in the next table, Table 1a.

- **TABLE 1a**: Shows the number of Skills for Small Business applications received and awarded per college by region.
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Region	Number of Applications Submitted	Number of Applications Approved
Alamo	1	1
Capital	0	0
Central	1	I
Gulf Coast	2	2
High Plains	2	2
Metroplex	5	5
Northwest	I	1
South	1	1
Southeast	2	2
Upper East	1	1
Upper Rio Grande	1	1
West	2	2
Statewide		
Total	19	19

- 80 Skills for Small Business projects are awarded to community colleges. The above number of applications
- 81 reflects grant awards to colleges and not individual applications received from small businesses.

Table 2: Shows the total amount of funding awarded in each region of the State, and the percentage those
 amounts represent of total dollars awarded on a statewide basis. The second and third columns show data for
 FY18 only, and the last two columns show cumulative data from FY96 (program inception) through FY18.

Region	Amount Awarded by Region FY18	Percent of Statewide Funds Awarded FY18	Total Amount of Funds Awarded by Region, Cumulative Since Inception FY96- FY18	Percent of Total Statewide Funds Awarded, Cumulative FY96-FY18
Alamo	\$1,367,936	5%	\$57,265 <mark>,352</mark>	13%
Capital	\$2,626,129	10%	\$19,8 <mark>94,9</mark> 63	5%
Central	\$4,232,160	17%	\$3 <mark>4,850</mark> ,021	8%
Gulf Coast	\$2,889,943	11%	\$67,309,321	16%
High Plains	\$790,878	3%	\$10,061,407	2%
Metroplex	\$6,338,008	25%	\$120,173,133	28%
Northwest	\$503,220	2%	\$15,268,716	4%
South	\$3,836,487	15%	\$41,911,965	10%
Southeast	\$854,350	3%	\$12,104,085	3%
Upper East	\$1,393,903	6%	<mark>\$29,075,181</mark>	7%
Upper Rio Grande	\$230,312	1%	\$11,699,339	3%
West	\$203,271	1%	\$13,186,872	3%
STATEWIDE TOTAL	\$25,266,597	100%	\$432,800,354	100%

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Important Notes:

The above table includes all grant awards made from the Skills Development Fund to Dual Credit projects, awards for the Skills for Transition program and all Skills for Small Business dollars awarded since inception of the program, in 2010.

Table 3: Shows the percentage of total funding awarded to each region of the State, as well as each region's percentage of the:

- 94 State's population;
- 95 Civilian labor force;
 - \circ Number of unemployed people; and
 - Number of grant applications submitted to TWC by public community and technical colleges.
- .97 .98

96

99 The second column shows data for FY18 only, and the last column shows cumulative data from FY96 (program 00 inception trough FY18.

01

Region	Percent of Statewide Funds Awarded FY18	Percent of State's Population	Percent of State's Civilian Labor Force	Percent of Statewide Unemployed	Percent of Grant Applications FY18	Percent of Statewide Funds Awarded FY96- FY18
Alamo	5%	10%	10%	8%	3%	13%
Capital	10%	8%	9%	7%	7%	5%
Central	17%	4%	4%	4%	10%	8%
Gulf Coast	11%	25%	25%	29%	12%	16%
High Plains	3%	3%	3%	2%	3%	2%
Metroplex	25%	27%	2 <mark>9%</mark>	26%	19%	28%
Northwest	2%	2%	2%	2%	6%	4%
South	15%	9%	7%	11%	25%	10%
Southeast	3%	3%	2%	3%	2%	3%
Upper East	6%	<mark>4%</mark>	4%	4%	9%	7%
Upper Rio						
Grande	1%	3%	3%	3%	2%	3%
West	1%	2%	2%	2%	3%	3%
Statewide Total	100%	100%	100%	100%	100%	100%

02

03 Sources:

Population Data from the U.S. Census Bureau. Civilian Labor Force and Unemployment data from TWC's Labor Market and Career Information Department, Local Area Unemployment Statistics (LAUS) Program

Table 4: Shows the statewide average and median weekly wage levels of individuals to be trained under new
 FY18 grants. The data include wages for current employees that will be retrained and those who will be hired
 into new positions.

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All Trainees	Statewide Average Weekly Wage	Statewide Median Weekly Wage
New Jobs	\$1,177	\$1,131
Upgraded Jobs	\$1,127	\$1,123

09

10 Important Notes:

- Does not include Dual Credit projects these are equipment only grants, no trainees attached.
- Does not include Skills for Small Business or Skills for Transition projects due to the unique nature of these programs.
- 14
- 15
- **Table 5:** Shows the average and median weekly wage levels of all individuals to be trained under new
- 17 FY18 grants. These wage levels are presented for each region of the State awarded projects.
- 18
- 19

Region	Average Weekly Wage	Median Weekly Wage
Alamo	\$1,628	\$1,589
Capital	\$1,470	\$1,522
Central	\$843	\$851
Gulf Coast	\$1,006	\$912
High Plains	\$1,258	\$1,249
Metroplex	\$1,203	\$1,113
Northwest	\$1,048	\$1,022
South	\$1,062	\$1,095
Southeast	\$953	\$923
Upper East	\$725	\$624
Upper Rio Grande	\$559	\$459
West	\$1,183	\$1,388

20

21 Important Notes:

- Does not include Dual Credit projects these are equipment only grants, no trainees attached.
- Does not include Skills for Small Business or Skills for Transition projects due to the unique nature
 of these programs.

- **Table 5a:** Shows the number of new jobs and the number of incumbent jobs by wage level. Wage levels are
 listed in five-dollar increments.
- 28

Average Wage	Total # New Jobs	Total # Retrained Jobs
\$10.00 to \$15.00	46	196
\$15.01 to \$20.00	977	1,224
\$20.01 to \$25.00	1,106	3,459
\$25.01 to \$30.00	808	3,461
\$30.01 to \$35.00	303	I,077
\$35.01 to \$40.00	84	140
\$40.00+	1,358	1,937
Total	4,682	11,494

30 Important Notes:

Dual Credit projects, Skills for Transition projects, and Skills for Small Business projects are not included due
 to the unique nature of these programs.

A majority of the occupations that fall under the \$40.00+ wage range work in the Aerospace & Defense
 Industry and the Information Technology Industry.

Table 6: Shows the total amount of funds awarded in FY18 to micro-employers, small employers,
 medium employers, and large employers, as defined by the number of employees working for each
 business. The data are presented for each region of the State.

39

	Micro	Small	Medium	Large
	(<21	(21-99	(100-499	(500+
Region	Employees)	Employees)	Employees)	Employees)
Alamo	\$52,444	\$24,367	\$0	\$1,210,436
Capital	\$0	\$101,088	\$36,960	\$2,488,081
Central	\$6,325	\$14,913	\$1,7 <mark>77,030</mark>	\$2,280,461
Gulf Coast	\$16,350	\$31,240	\$ <mark>78</mark> 9,576	\$1,958,367
High Plains	\$9,656	\$23,256	\$0	<mark>\$73</mark> 8,378
Metroplex	\$82,384	\$466,572	\$977,305	<mark>\$4,739,</mark> 728
Northwest	\$4,886	\$4,6 <mark>67</mark>	\$346,635	\$1 <mark>35,585</mark>
South	\$0	\$132,060	\$ <mark>146,1</mark> 91	\$2,782, <mark>97</mark> 1
Southeast	\$8,323	\$10,179	\$0	\$812,350
Upper East	\$2,700	\$1,800	<mark>\$1</mark> 60,244	\$931,448
Upper Rio Grande	\$2,348	\$3,852	\$0	\$209,312
West	\$18,327	\$5,050	\$0	\$161,271
Statewide Totals	\$203,743	\$819,044	\$4,233,941	\$18,448,388

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- The above table now includes Skills for Small Business awards, reflected in the Micro and Small
 Business Size columns.
- Dual Credit projects and Skills for Transition projects are not included in the data due to the unique
 nature of these projects.

- 46 **Table 7:** Shows the total number of individuals to be trained under new FY18 grants by regions of the
- 5 State. The total for each region includes the number of trainees who will enter new jobs and the number of current workers to be retrained.
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Region	Total Number of Trainees
Alamo	1,081
Capital	1,978
Central	1,956
Gulf Coast	1,451
High Plains	441
Metroplex	3,966
Northwest	290
South	2,777
Southeast	517
Upper East	737
Upper Rio Grande	124
West	858
Statewide Total	16,176

- 53 Does not include Dual Credit projects; these are equipment only with no trainees attached.
- 54 Does not include Skills for Transition projects due to the unique nature of these projects.
- 55 Skills for Small Business trainees are listed in the table below.
- 56
- 57 **Table 7a:** Shows the total number of individuals requesting training through the Skills for Small 58 Business program.
- 59

	Total Number of
Region	Trainees
Alamo	138
Capital	0
Central	26
Gulf Coast	24
High Plains	85
Metroplex	221
Northwest	6
South	0
Southeast	37
Upper East	5
Upper Rio Grande	12
West	20
Statewide Totals	574

- 62 **Table 8:** Shows the total number of individuals to be trained under the FY18 program by industry
- 63 classification. The total for each industry includes the number of trainees who will enter new jobs and
- 64 the number of current workers to be retrained.
- 65
- 66

Industry	Total Number of Trainees
Aerospace & Defense	1,569
Construction	1,440
Healthcare & Social	
Assistance	4,403
Information Technology	1,929
Manufacturing	4,984
Retail Trade	832
Services	448
Transportation &	
Warehousing	237
Utilities	238
Wholesale Trade	96
Statewide Total	16,176

- Does not include Dual Credit projects, Skills for Transition projects or Skills for Small Business
 projects due to the unique nature of these programs.
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74	Texas Workforce Commission
75	Skills Development Fund
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77	Addendum
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79	Skills Development Fund
80	College Biennial Review
81	(Texas Labor Code §303.004)
82	
83 84 85	Chapter 303-Sec. 303.004 (b) of the Labor Code requires the Texas A&M Engineering Extension Service and each public community or technical college that provides workforce training under this chapter to conduct a review of their training programs (Skills Development Fund project(s)) to determine and
86	identify the following:
87	
88	I. Determine the effectiveness of the programs in improving wages of participants who complete
89 00	the programs; and
90 91	2 identify strategies for improving the delivery of workforce training to more effectively impact
91 92	identify strategies for improving the delivery of workforce training to more effectively impact economic development in this state.
93	economic development in this state.
94	This Fiscal Year (FY) '18 Biennial Review covers projects closed in FY '16 and FY '17.
95	
96	A total of 34 reports were received from colleges with projects that closed within the FY '16 and FY '17
97	period.
98	
99	The responses to the two items Coll <mark>ege</mark> s are asked to respond to are summarized below.
00	
01	ITEM I
02	Summaries on the effectiveness of the programs in improving wages of participants who complete the programs
03	
04	Of the 34 colleges reporting 28 reported that participants received a wage increase as a result of
05	participating in a Skills Development Fund project. Those that did not report a wage increase noted
06 07	othe <mark>r ben</mark> efits such as, increa <mark>sed</mark> productivity, increased opportunity for job advancement and more job openings from participating businesses.
08	openings nom participating businesses.
09	With one exception, colleges reported wage increases of at least 1% for most participants. However,
10	17 colleges reported wage increases above 2% with more than half of those, reporting wages increase
11	above 3%. One college noted that for one project the wage increase was between 9% and 16%%.
12	Another reported a median wage increase of 10%.
13	
14	

- ITEM 2
- Strategies for improving the delivery of workforce training to more effectively impact economic development in the state
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- 19
- Few of the 28 colleges that responded specifically addressed how to improve training to more effectively impact economic development in the state. The main points from the colleges that did address the item directly were:
- 23
- I. Continue work with regional economic development entities to assist businesses that are relocating.
- 26 2. Training is important and allow companies to grow.
 - 3. The ability to educate and train workers is a competitive edge in the competition for jobs.
- 4. Companies in rural areas should be given special consideration.
- 29

- 30 The other recommendations, while not specific to the issue of economic development, include items
- 31 that propose improvements in the delivery of training or to the administration of the program. These
- items have been noted and remain under consideration by TWC.
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Texas Workforce Commission

Skills Development Fund

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- 39 Check presentations pictures

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