CALIBER

RESTORING THE RHYTHM

Caliber's Commitment to Workforce & the Future of Skilled Trades in Texas

PRESENTED BY:

Todd Dillender, COO & Max Sorensen, SVP of Operations



The Caliber Home

CALIBER

Restoring the Rhythm of Your Life® Purpose

Vision

To be the company that improves the image of the automotive service experience



Teammates

Inspire every teammate to reach their full potential through personal and professional development



Consistency

Deliver operational consistency in service, quality and speed



Mission

To be the most trusted automotive service provider in every community we serve



Value

Provide the highest overall value for our customers and partners



Customers

Create an exceptional customer experience to earn lifetime promoters

Core Values











We do the right thing We are inspired to serve

We are courageous We are proud

We have fun



Headquartered in **Lewisville, TX**



Caliber HQ in Lewisville is our national training center and the operational nerve center for the business



Caliber is one of the nation's largest automotive service providers—Collision, Auto Glass, and ADAS Diagnostics



30K+ teammates across **1,800 centers** in **41 states**, with deep roots and pride in Texas

Welcome & Who Caliber Is

"We call Texas **home**.

And because of that, we believe we have a responsibility to invest here first—to build here first."

Why We Created TAP

Our purpose: Restoring the Rhythm of Your Life®

The problem



Hiring was short-term.
We needed retention and readiness



External programs couldn't keep pace with what the job actually required

Leadership alignment



CEO, COO, and Senior Operations Leadership, backed building TAP from the ground up



Started in Texas as the proof point

The TAP Approach & Lessons Learned



Employer-led. Fully funded. No college dependency.



Paid while learning—zero cost to apprentice.



125 TAP-enabled centers in Texas.



Competency-based, real-world training.

Curriculum built around:

- Structural repairs
- Panel replacement
- Plastic repairs
- Welding
- Mechanical and electrical basics

Continuous evolution:

- Standardized mentor tools
- Implemented TAP hubs
- Embedded QA
- Adapted to support diverse apprentice needs

VOICES OF THE PROGRAM

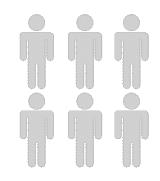
Why You Joined



Caliber's Technician Apprentice Program

Launched 2022 – Building the Next Generation of Body Technicians

By End of 2024:



559

completed or were still in the program

Economic Impact (2024):

\$22.1M in added income to Texas workforce, or equivalent to supporting **288 jobs** statewide.

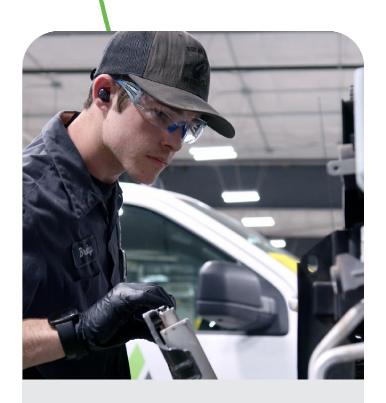
Texas businesses gained \$39,542 in income per apprentice.

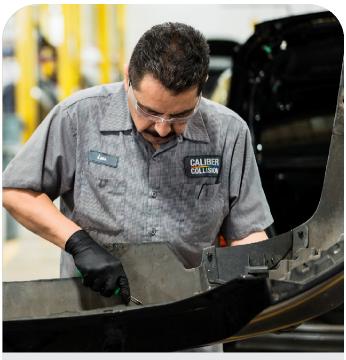
Impact will continue to grow as more apprentices complete TAP.

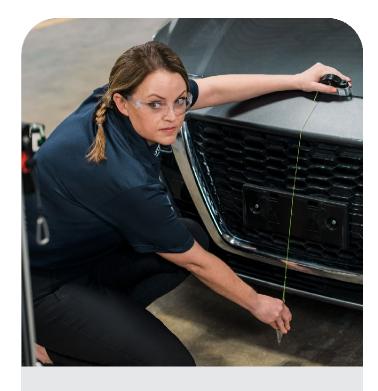


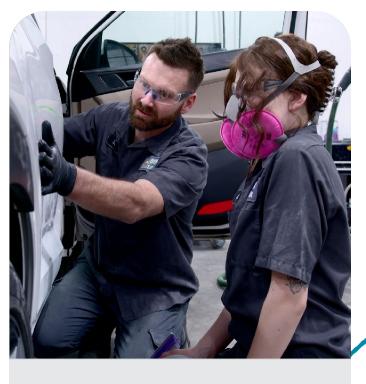
THE INDUSTRY LANDSCAPE

Why This Matters









Technician shortage

100K+ additional techs needed nationally over the next 5 years

Aging workforce

More than half of current techs are over 45

Vehicle complexity

Advanced safety systems (ADAS), electric vehicles, calibration requirements

Repair readiness gap

New techs weren't coming in at the pace or readiness needed

No costs to apprentices



Caliber covers all program costs



Tools & equipment included



No tuition or fees



Competitive wage from Day 1



Apprentices start earning immediately

TAP Benefit Analysis | Apprentice

Life-changing ROI



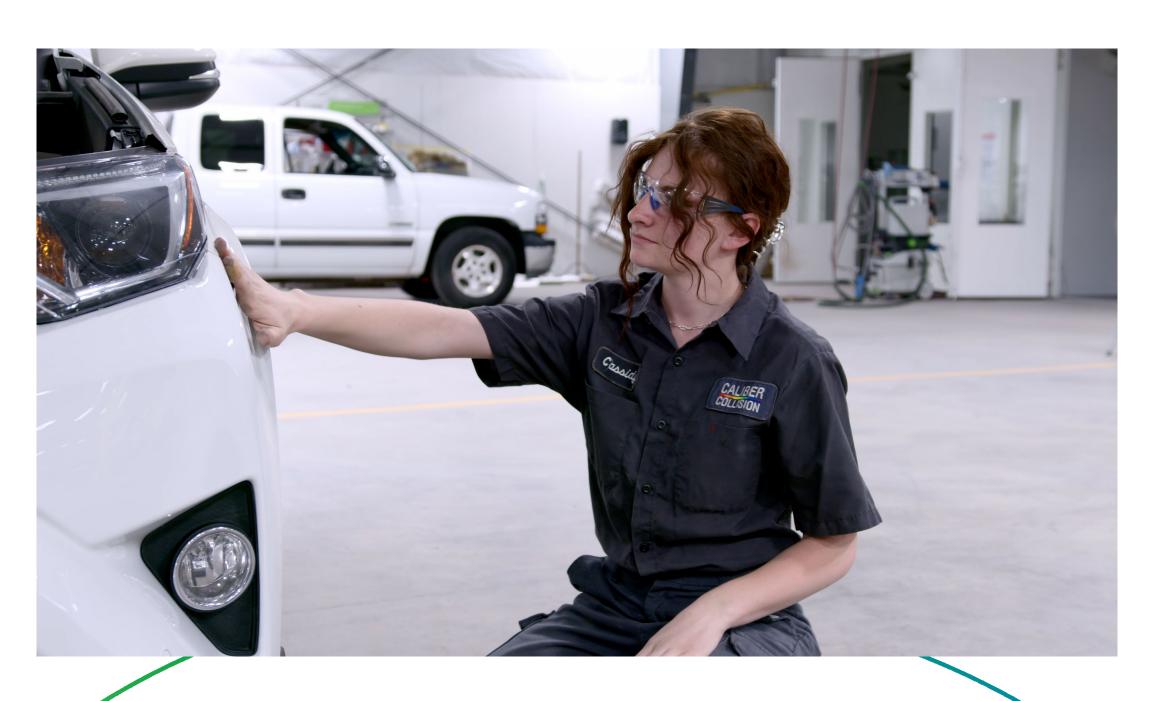
\$302M

in increased earnings over their working lives \$540K

lifetime earnings increase per apprentice

VOICES OF THE PROGRAM

What You Gained



Fully funded by Caliber



Program costs covered entirely by Caliber



No taxpayer funding required



Texas taxpayers still benefit

TAP Benefit Analysis | Taxpayer

\$113.2M

Added tax revenue from higher lifetime earnings \$1.9M

In public sector savings

\$115.2M

In total taxpayer benefits

\$206K

In benefits per apprentice over a lifetime

TAP Benefits Analysis | Social



Economic Impact

\$1.3B Added apprentice income

\$504.7M Added business income

\$5.9M Social savings (health, justice, income assistance)



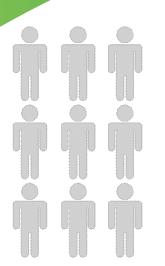
Social Benefits

\$1.8B Total benefits (present value)

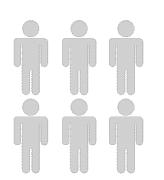
\$3.2M in total social benefits per apprentice

Reflects income, business growth, and social savings

Program Wins & Results



848
apprentices
served in Texas
since 2022



or

559 completed or were still in the program in 2024 **76%** retention rate post-completion



\$540K lifetime earnings increase per apprentice

\$22.1M added income to Texas economy in 2024

288 jobs supported



\$1.8B in total social benefits



TAP Graduation Ceremonies



>0

graduates nationwide

"This isn't just a handshake and a certificate—it's a moment where apprentices stand taller, mentors tear up, and families feel the future shift."

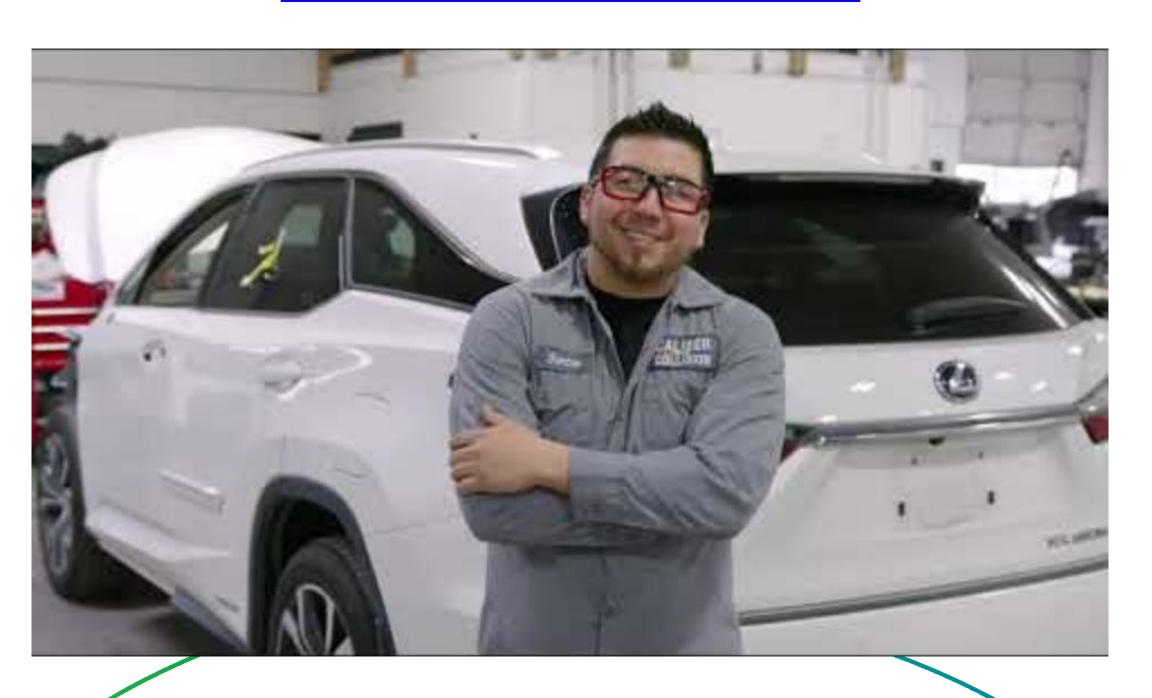
- TAP Graduation is not transactional—it's transformational
- Held in their market or at their center, often with families attending

- Teammates receive their tools, badge, and join our skilled workforce
- For many, it's their first graduation moment



VOICES OF THE PROGRAM

What TAP Means to You



Let's build more—together.

